

Dr. Kenneth S. Hawkinson Provost and Academic Vice President

April 17, 2014







Transparency Inclusion

Faculty Assembly Speech Charge Departments/Schools/Divisions Colleges
Directors' Presentations
Deans' Presentations
Provost's Presentation





#### Presentation Preview

- Overview of Academic Affairs
- FY 2014 Goals and Accomplishments
- New Funding Requests





#### Overview Deans' Areas

- College of Arts and Sciences
- College of Business and Technology
- College of Education and Human Services
- College of Fine Arts and Communication
- University Libraries







- Centennial Honors College
- Center for Innovation in Teaching and Research
- Illinois Institute for Rural Affairs
- Office of the Registrar
- Office of Sponsored Projects





#### Overview Directors' Areas (cont'd)

- School of Graduate Studies
- School of Distance Learning, International Studies and Outreach
- University Advising and Academic Services Center
- University Technology





#### Overview: Areas of Supervision/Consultation

- Accreditation
- Assessment
- Budget
- Facilities (Academic)
- IBHE Liaison
- Program Review





#### Overview: Areas of Supervision/Consultation (cont'd)

- Office of Diversity
  - Underrepresented Minority Dissertation
     Fellowship Program
  - Underrepresented Minority Visiting Professor Program
- Office of Academic Personnel
- Bargaining Unit Contract
   Administration
- Campus Sustainability Committee





#### Overview: Areas of Supervision/Consultation (cont'd)

Strategic Planning

Summer Session

Undergraduate Education

• 2+2 Agreements



### Overview: Academic Affairs Facts and Figures

	2011	2012	2013
Colleges	4	4	4
Departments/Schools	41	41	41
Bachelor Degrees	66	66	66
Post Baccalaureate Certificates	19	19	21
Master Degrees	34	34	34
Specialist Degrees	2	2	2
Doctoral Degree	1	1	2
Undergraduate Degrees Awarded (FY)	2,413	2,364	2,353
Graduate Degrees Awarded (FY)	720	718	666

Source: WIU Fact Book

#### Overview: Academic Affairs Personnel

- 1 Provost
- 2 Associate Provosts
- 1 Assistant Academic Vice President
- 5 Deans
- 7 Associate Deans
- 3 Assistant Deans (QC)
- 9 Directors
- 39 Department Chairs/Directors

Source: WIU Fact Book





# Overview: Academic Affairs Personnel (cont'd)

622 Full-Time Faculty

- 493 Tenured/Tenure Track Faculty (Unit A)
- 129 Non-Tenured/Tenure Track Associate Faculty (Unit B)

53 Academic Support Professionals (Negotiated)

172 Administrative Professionals (Non-Negotiated)

219 Civil Service

99 Temporary and/or Part-Time Personnel

TOTAL: 1,165 active contracted employees as of April 1, 2014

Source: Administrative Information Management Systems





#### Overview: Restructuring

#### Merger studies underway:

- Educational and Interdisciplinary Studies and Educational Leadership
- Health Sciences and Social Work
- Curriculum and Instruction and Counselor Education

#### Program Reassignment:

 Interdisciplinary Studies program reassigned to Distance Learning, International Studies and Outreach



#### FY 2014 Goals

- Goal 1: Enhanced Culture for Teaching and Learning
- Goal 2: Fiscal Responsibility and Accountability
- Goal 3: Enhance Academic Affairs Role in Enrollment Management and Student Success
- Goal 4: Focus on International Recruiting and Education Opportunities
- **Goal 5:** Facilities Enhancement and Technology Support



### Goal 1: Enhanced Culture for Teaching and Learning

#### Subgoals:

- Maintain rigor and high academic standards
- Support for Quad Cities Riverfront Campus
- Continue to expand scope of the Centennial Honors College
- Increase course-based civic learning, internships, and service learning opportunities



# Goal 1: Enhanced Culture for Teaching and Learning

Subgoals (cont'd):

- Support undergraduate and graduate research opportunities
- Support special program for Women in the Sciences and Government
- Support scholarly/professional activity





#### **Accreditation Bodies**

- Higher Learning Commission / North Central Association
- ABET: Engineering Accreditation Commission of ABET
- Accrediting Council for College Graphic Communications, Inc.
- Academy of Nutrition and Dietetics (formerly the American Dietetic Association)
- American Speech-Language-Hearing Association





#### Accreditation Bodies (cont'd)

- Association of Technology, Management, and Applied Engineering
- Association to Advance Collegiate Schools of Business – International
- Commission on Accreditation of Athletic Training Education
- Commission on Collegiate Nursing Education
- Commission on English Language Program Accreditation
- Council for Accreditation of Counseling and Related Educational Programs





Accreditation Bodies (cont'd)

- Council on Social Work Education
- National Association of Schools of Art and Design
- National Association of Schools of Music
- National Association of Schools of Theatre
- National Council for Accreditation of Teacher Education (soon to be Council for the Accreditation of Educator Preparation)
- National Recreation and Park Association





Accreditation Reviews FY 14

The Department of Chemistry is preparing for accreditation by the American Academy of Forensic Sciences (AAFS) for the B.S. in Forensic Chemistry program





Program Review

- 8-Year Cyclical Program Review
- 3-Year Progress Report on New Program





Cyclical Program Review

- B.S. in Family and Consumer Sciences
- B.A. in Sociology
- M.A. in Sociology
- Illinois Institute for Rural Affairs



Progress Report on New Program

 Post-Baccalaureate Certificate in Teaching English to Speakers of Other Languages (Implemented Fall 2010)





#### New/Revised Programs

- Ph.D. in Environmental Science: Large River Ecosystems
- B.A. in Foreign Languages and Cultures
- Undergraduate Certificate in Integrated Marketing Communications
- Undergraduate Certificate in Marketing Technologies
- Minor in Computer-Mediated Communication
- Minor in Contemporary United States Studies





Lectures/Conferences/Programs

- Distinguished Faculty Lecturer
   Series
- John Hallwas Liberal Arts Lecture
- Last Lecture Series
- Liaisons Series through AAS
- Morrow Lecture
- WIU Symposium on Teaching,
   Research and Creative Activities





Lectures/Conferences/Programs (cont'd)

- Magliocco Lecture
- Case Writer-in-Residence
- Robert Gabler Lecture
- Annual History Conference
- Girls Plus Math Camp
- Upper Mississippi River Conference





Lectures/Conferences/Programs (cont'd)

- Annual Math Teachers
   Conference
- Mary Olive Woods Lecture
- American Democracy Project
- Constitution Day
- Colloquia Series in Psychology
- Thompson Lecture
- Sustainability Conference





### Goal 1: Teaching and Learning Quad Cities Riverfront Campus

Faculty, Staff, & Course Offerings — Quad Cities

- 72 faculty members, 3 chairs/directors, and 3 assistant deans
- 502 face-to-face courses offered
  - 365 undergraduate courses
  - 137 graduate courses





Membership Increase





Travel Opportunities for Honors Students

The Centennial Honors College offers a range of GH 299 courses with travel components:

- "The Roberts Court" trip to Washington, DC, and the U.S. Supreme Court (Spring 2013)
- "United States Railroad History and Practice" train trip to Denver, CO (Spring, 2014)
- "International Health and Organizations" trip to New York City and the World Health Organization (Fall 2014)
- "Berlin/Vienna: European Capitals Yesterday and Today" — trip to Berlin and Vienna (Spring 2015)





**Increased Nominations** 

Nominated 12 honor students for prestigious awards

- 3 Rhodes Scholarship
- 3 Truman Scholarship
- 1 Cooke Scholarship
- 1 Fulbright Scholarship
- 1 Lagrant Scholarship
- 3 Goldwater Scholarship





13th Annual Pre-Law Symposium

- Premier Pre-Law Symposium in the midwest
- 8 law school recruiters in attendance
- Approximately 120 students and faculty members attended
- Panel of 5 distinguished alumni





# Goal 1: Teaching and Learning Research Opportunities

Undergraduate Research Day (URD) April 16, 2014

214 total student presenters

- 25 podium presentations
- 154 poster presentations
- 5 performance presentations



Office of Heademic Affairs

### Goal 1: Teaching and Learning Scholarly/Professional Activity

Faculty Professional Development Calendar Year 2013

- •19 Book Publications
- •372 Chapter/Monograph/Refereed Articles
- •1,115 Creative Activities 1,046 Domestic
  - 69 International
- •1,026 Conference Presentations 890 Domestic
  - 890 Domestic
  - 136 International





### Goal 1: Teaching and Learning Scholarly/Professional Activity

Provost's Travel Award Summary Since July 1, 2013

College	Number Granted	Total \$ per College	
Arts and Sciences	67	\$21,636	
Business and Technology	36	\$11,284	
Education and Human Services	47	\$15,886	
Fine Arts and Communication	29	\$8,945	
University Libraries	1	\$286	
TOTALS	180	\$58,037	

Source: CITR as of March 31, 2014

### Goal 1: Teaching and Learning Scholarly/Professional Activity

Travel Award Map 2014





UNIVERSITY



# Goal 1: Teaching and Learning Community Development

IIRA Celebrating its 25th Year

Some accomplishments:

- IIRA external funding
- Peace Corps Fellows
- Economic development outcomes for the region
- Rural Transit Assistance Center (RTAC)
- Management and Planning Programs in Non-Metro Communities (MAPPING)





# Goal 1: Teaching and Learning Community Development

IIRA Celebrating its 25th Year

Some accomplishments (cont'd):

- Carnegie Foundation Community Engagement designation
- Award-winning scholarship
- Sustainable development
- Education beyond the campus
- Policy development





• Theatre and Dance: 7,190 tickets

86% increase in ticket sales \* 73% student tickets

• Bureau of Cultural Affairs: 5,807 tickets

42% increase in ticket sales 36% student tickets

- School of Music: 12,500 attendance
   150 performances
- Speech and Hearing Clinic saw more than 700 clients

\* Includes Studio and Dance Shows





**Performing Arts Society** 

Contributes \$95,000 annually to support the arts

- Youth Performing Arts Series
- Bureau of Cultural Affairs
- Summer Music Institute Scholarships
- Faculty Academic Support Program Grants



**Performing Arts Society** 

- 465 members largest in 30-year history
- Endowment reached \$100,000
- Recognizing Shirley Madigan with Distinguished Service Award in May 2014





i-Pathways Project

Provided adult education programs in 13 states (CA, DE, IA, IL, MD, MI, MN, MO, NC, NE, NV, RI, and WA) and Illinois correctional institutions





McDonald's Global Training + Development for Marketing and Insights Website

- Provides corporate e-training:
  - Global Marketing
  - Consumer and Business Insights
- McDonald's employees from 119 countries have taken the Introduction to Marketing and Insights course developed by CAIT





# Goal 2: Fiscal Responsibility and Accountability

#### Subgoals:

 Implement zero-based funding and identify further costs savings to meet challenges in the FY15 budget

Identify alternative funding sources

Develop college priorities



### Goal 2: Fiscal Responsibility College Funding Priorities

Development Initiatives in Academic Affairs



#### Goal 3: Enhance Academic Affairs Role in Enrollment Management and Student Success

#### Subgoals:

- Develop undergraduate, graduate, and international recruitment plans for each department/school
- Continue to expand Distance Learning opportunities
- Provide opportunities for non-degree seeking students





#### Goal 3: Enhance Academic Affairs Role in Enrollment Management and Student Success

Subgoals (cont'd):

- Increase faculty participation in the Building Connections mentoring program
- Implementation of revised FYE
- Review campus-wide advising procedures
- Enhance access, equity, and multicultural initiatives for entire campus community





Recruitment Plan for Each Department/School

- Strengthen relationships with high schools and community colleges
- Increased participation in recruitment fairs
- Social media
- Establishing additional living learning communities
- Telling WIU's success stories
- Major Days
- Fundraisers for scholarships





Recruitment Plan

Established additional 2+2 programs with 2-year colleges







Early warning grades submission rate increase





**Expand Distance Learning Opportunities** 

- Identify courses appropriate for development for online delivery
- Beginning Fall 2014:
  - MBA degree to be offered online
  - Nursing RN to BSN program to be offered entirely online
  - New minor in Computer-Mediated
     Communication will be fully deliverable online





#### Opportunities for Non-Degree Seeking Students

- Two new post-baccalaureate certificates developed (Supply Chain Management and Business Administration), adding 30 new graduate students
- New post-baccalaureate certificate in Business Analytics developed and is currently pending IBHE approval
- IIRA has a partnership with John Wood Community College (JWCC) to deliver a non-credit program in Entrepreneurship





Implementation of Revised FYE

- 109 sections
- 78 instructors
- 1,890 students





Review Campus-Wide Advising Procedures

 External review completed Spring 2014 and recommendations are under consideration

SOAR revision



# Goal 4: Focus on International Recruiting and Education Opportunities

#### Subgoals:

- Increase the number of international students
- Increase number of study abroad participation and opportunities
- Develop academic partnerships with international institutions of higher learning
- Strengthen relationships with embassies and host countries





Increase Number of International Students

Center for International Studies participated in recruiting trips:

- China (Shanghai)
- Indonesia (Jakarta)
- Iraq
- Malaysia (Kuala Lumpur)
- Singapore
- Thailand (Bangkok)
- Vietnam (Saigon)





Develop Partnerships with International Institutions of Higher Learning

Memorandum of Understanding signed in 2013-2014 for institutions in:

- Australia
- Brazil
- China
- Ethiopia

- Japan
- Russia
- South Korea





Develop Partnerships with International Institutions of Higher Learning

Memorandum of Understanding in process for institutions in:

- Argentina
- Australia
- Botswana
- China
- Myanmar

- Russia
- South Korea
- Thailand
- Turkey





Study Abroad Participation and Opportunities

WIU students toured Brazil for the World Wind and Percussion Festival

- Engaged in numerous performances
- Donated instruments to children in Brazil





Strengthen Relationships with Embassies and Host Countries

- Center for International Studies will schedule embassy visits 3-4 times per year to recruit students and to strengthen relationships and partnerships
- Faculty member will travel to China in May to recruit students for the Master of Accountancy program for Fall 2014



# Goal 5: Facilities Enhancement and Technology Support

Subgoals:

- Support for Center for Performing Arts
- Renewed funding for classroom renovation
- Support major capital budget initiatives





# Goal 5: Facilities Enhancement and Technology Support

Subgoals (cont'd):

- Support initiatives in Agriculture and Horn Field Campus
- Obtain approval, and implement University Technology Strategic Plan
- Continue computer replacement as funds are available





#### Goal 5: Facilities Enhancement

Renewed Funding for Classroom Renovation

- Electronic classrooms
- Videoconferencing equipment
- Updating computers in labs
- Retired Higgins Hall computer lab and moved equipment to Thompson Hall lab
- Installing electrical outlets for computers and computer connections
- "Summer spruce-up" projects





#### Goal 5: Facilities Enhancement

Support Major Capital Budget Initiatives

 Science building and renovation of Currens Hall

Quad Cities Phase III





#### Goal 5: Technology Support

Saturation/Throughput for Wireless Coverage

 Lincoln/Washington Halls wireless (March 2014)

Westbrook House

Beu Health Center



#### Goal 5: Technology Support

ResNet Internet Egress Bandwidth

 Raised from 256 Mbps to 620 Mbps (more than doubled)

Accomplished at less cost





### Goal 5: Technology Support uTech Lab Support

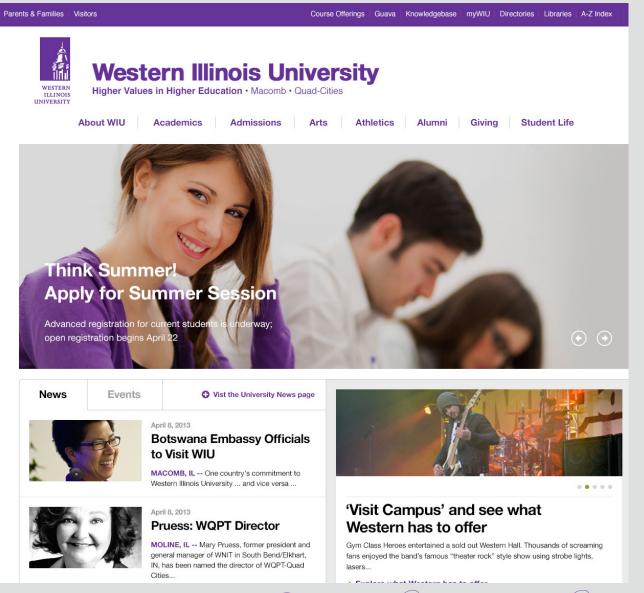
#### Installed 40 virtual desktops in Stipes 331 lab

- Eventual rollout will decrease dependency on computer labs
- Could permit students to access "lab" applications anytime/anywhere on their own personally owned devices





### Goal 5: Technology Support Redesign of WIU Website







#### Goal 5: Technology Support

Computer Replacement

Upgraded 130 Dell computers in the uTech labs

- Standard 4-year rotation
- Old computers reallocated to department-specific labs





#### **Goal 5: Technology Support**WIU Online Courses

- 13 online Nursing courses
- 4 online MBA courses
- 1 Reading course
- 5 online professional development courses





#### Goal 5: Technology Support

Next Steps — University-Wide

#### Consolidation of University Technology

- AIMS
- ESS
- QC Technological Staff





#### Goal 5: Technology Support

Next Steps — Network and Cabling

- Install wireless networks in Bayliss, Henninger, Tanner, and Thompson Halls (Summer 2014)
- Increase academic building bandwidth from 250 Mbps to 1 Gbps (four-fold increase)
- Increase ResNet bandwidth from 650 Mbps to 2 Gbps (three-fold increase)



# Budget FY 2015





College of Arts and Sciences

- Chemistry Atomic Absorption Spectrometer for ACS/Forensic Accreditation
- Chemistry Tenure-Track Position to Support Forensic Chemistry
- Geology and Sociology/Anthropology Increase
   Operating Budget for Summer Field Camp Funding
- Liberal Arts and Sciences Graduate Assistant (1 @ 2/3)
- Nursing CCNE Reaccreditation Costs





College of Arts and Sciences (cont'd)

- Nursing Currens Hall 105 Renovation for Nursing Offices
- Nursing Graduate Teaching Support Assistant
- Physics New Photon/Quantum Mechanics Lab
- Physics Teaching Support Assistant (1 @ 2/3)
- Psychology Psychometric Testing Materials for Psychoeducational Lab





College of Business and Technology

- Computer Sciences Advanced Digital Applications and Virtual Reality Lab Development
- Computer Lab Upgrades (ST 312 and 327)
- Promote and Market Online MBA and Graduate Business Certificates
- Corporate Relations/Internship Coordinator



College of Education and Human Services

- LEJA Instructor (Unit B)
- Horrabin Hall 60 Upgrade
   Functional Capacity (Equipment and Instructional Materials)
- Brophy Hall Gymnasium Floor (Safety Issue)





College of Education and Human Services

- Laptop cart for Knoblauch, Brophy, and Currents Halls
- DFMH Tenure-Track Position in Dietetics (Unit A)
- DFMH Teaching Support Assistant in Dietetics (1 @ 2/3)





College of Fine Arts and Communication

- Art University Art Gallery Security System
- Art Vent Assembly Kits for 2 Geil Kilns
- Art University Art Gallery Graduate Assistant
- Broadcasting Conversion of Live Truck to HD





College of Fine Arts and Communication

- Communication Graduate Teaching Assistantships (2)
- Communication Sciences and Disorders Electronic Medical Records Software and Accreditation Software
- Music Convert Unit B to Unit A
- Theatre/Dance Graduate
   Assistantship as Accompanist for BFA in Musical Theatre





**University Libraries** 

- Collection Materials Increase
- Security System

Directors' Areas — Centennial Honors College

- Travel Funding for Transfer Honors Advisor to Cover Weekly QC Visits and Recruitment Trips
- Consolidation/Coordination of Pre-Law Program Activities





Directors' Areas — Dist. Learning, Int'l St., & Outreach

 Center for International Studies — New Position: Admissions/Records Representative

Directors' Areas — Office of the Registrar

• Computer/Equipment Replacement

Directors' Areas — School of Graduate Studies

Graduate Recruiting Grants





Directors' Areas — UAASC

 Reinstatement of COAA Budget (Permanent Base Increase)

Directors' Areas — University Technology

- New Position for QC Campus Director of QC Technology
- Increase uTech Operating Budget to Compensate for Yearly Maintenance Increases and Campus Needs





Office of the Provost and Academic Vice President

New Graduate Assistant Positions to Support Diversity in Graduate Recruiting (3)





# FY 14 Released Provost's Reserve Funds

- Simpkins/WESL Renovation
- Horn Lodge Renovation
- Agriculture Teaching and Research Greenhouse
- COFAC HD Sports Broadcasting Equipment
- Electronic Classroom
- uTech Bandwidth





College of Arts and Sciences

	г	1	
Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
Chemistry — Atomic Absorption Spectrometer for ACS/Forensic Accreditation	\$35,000		
Chemistry — Tenure-Track Position to Support Forensic Chemistry		\$56,718	
Geology & Sociology/Anthropology — Summer Field Camp		\$25,000	
Liberal Arts and Sciences — Graduate Assistant (1 @ 2/3)		\$5,032	
Nursing — CCNE Reaccreditation Costs	\$15,000		
Nursing — Currens Hall 105 Renovation for Nursing Offices	\$18,900		
Nursing — Graduate Teaching Support Assistant		\$7,544	
Physics — New Photon/Quantum Mechanics Lab	\$29,807		
Physics — Teaching Support Assistant (1 @ 2/3)		\$5,032	
Psychology — Psychometric Testing Materials for Psychoeducational Laboratory	\$13,152		
TOTAL	\$111,859	\$99,326	
FY 2014 TOTAL:	\$211,185		

#### College of Business and Technology

Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
Computer Sciences — Advanced Digital Applications and Virtual Reality Lab Development	\$75,000		
CB&T — Promote and Market Online MBA and Graduate Business Certificates	\$20,000		
Computer Lab Upgrades (ST 312 and 327)	\$60,000		
Corporate Relations/Internship Coordinator	\$24,000		
TOTAL	\$155,000	\$24,000	
FY 2014 TOTAL:	\$179,000		

#### College of Education and Human Services

Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
LEJA — Instructor (Unit B)		\$33,633	
Horrabin Hall 60 — Upgrade Functional Capacity (Equipment and Instructional materials)	\$35,000		
Brophy Hall — Gymnasium Floor (Safety Issues)	\$24,000		
Laptop cart for Knoblauch, Brohpy, and Currens Halls	\$24,000		
DFMH — Tenure-Track Position in Dietetics (Unit A)			\$56,718
DFMH — Teaching Support Assistant in Dietetics (1 @ 2/3)		\$5,032	
TOTAL	\$83,000	\$38,665	\$56,718
FY 2014 TOTAL:	\$121,665		

#### College of Fine Arts and Communication

Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
Art — University Art Gallery Security System	\$22,502		
Art — Vent Assembly Kits for 2 Geil Kilns	\$9,125		
Art — University Art Gallery Graduate Assistant		\$7,544	
Broadcasting — Conversion of Live Truck to HD	\$90,000		
Communication — Graduate Teaching Assistants (2)		\$17,376	
Communication Sciences and Disorders — Electronic Medical Records Software and Accreditation Software		\$3,250	
Music — Convert Unit B Position to Unit A		\$23,085	
Theatre/Dance — Graduate Assistantship as Accompanist for BFA in Musical Theatre		\$6,720	
TOTAL	\$121,627	\$57,975	
FY 2014 TOTAL:	\$179,602		

#### **University Libraries**

Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
Collection Materials Increase		\$100,000	
Security System	\$60,000	\$2,000	
TOTAL	\$60,000	\$102,000	
FY 2014 TOTAL:	\$162,000		

#### Directors' Areas

Area/Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
Centennial Honors College	One im.	UUMANA AA	O Million III
Travel Funding for Transfer Honors Advisor to Cover Weekly QC Visits and Recruitment Trips		\$9,599	
Consolidation/Coordination of Pre-Law Program Activities		\$14,000	
Distance Learning/International Studies/Outreach			
CIS — New Position: Admissions/Records Representative		\$25,680	
Office of the Registrar			
Computer/Equipment Replacement	\$6,380		
Graduate Studies			
Graduate Recruiting Grants	\$4,000		
University Advising and Academic Services Center			
Reinstatement of COAA Budget (Permanent Base Increase)		\$2,000	
University Technology			
New Position for QC Campus: Director of QC Technology		\$90,000	
Increase uTech Operating Budget to Compensate for Yearly Maintenance Increases and New Campus Needs		\$171,534	\$197,264
TOTAL	\$10,380.00	\$312,813	\$197,264
FY 2014 TOTAL:	\$323	,193	

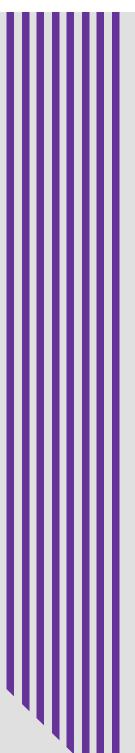
Office of the Provost and Academic Vice President

Item	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
New GA Positions to Support Diversity in Graduate Recruiting (3)		\$22,632	
TOTAL		\$22,632	
FY 2014 TOTAL:	\$22,632		

# New Funding Requests - Summary

Academic Affairs - Macomb

	FY 2015 One-Time	FY 2015 Continuous	FY 2016 Continuous
College of Arts & Sciences	\$111,859	\$99,326	
College of Business & Technology	\$155,000	\$24,000	
College of Education & Human Services	\$83,000	\$38,665	\$56,718
College of Fine Arts & Communication	\$121,627	\$57,975	
University Libraries	\$60,000	\$102,000	
Centennial Honors College		\$23,599	
Distance Learning, International Studies, & Outreach		\$25,680	
Registrar	\$6,380		
Graduate Studies	\$4,000		
University Advising and Academic Services Center		\$2,000	
University Technology		\$261,534	\$197,264
Provost and Academic Vice President		\$22,632	
TOTAL:	\$541,866	\$657,411	\$253,982
FY 2014 TOTAL:	\$1,199,277		



# Reports/Presentations Available Online

Reports and presentations are available online:

http://www.wiu.edu/provost/annual\_reports/index.php



